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24 **IN THE UNITED STATES DISTRICT COURT**
25 **FOR THE DISTRICT OF ARIZONA**

26 Federal Trade Commission,

27 Plaintiff,

28 vs.

Wyndham Worldwide Corporation, et.
al.,

Defendants.

Case No. CV 12-1365-PHX-PGR

**REPLY IN SUPPORT OF MOTION
TO DISMISS BY DEFENDANTS
WYNDHAM WORLDWIDE CORP.,
WYNDHAM HOTEL GROUP, LLC,
& WYNDHAM HOTEL
MANAGEMENT, INC.**

INTRODUCTION

1
2 The FTC rests its opposition brief on the false premise that the Commission does
3 not have to play by the same rules as other litigants. It is a bedrock principle of law that
4 distinctions in corporate identities must be respected absent extraordinary
5 circumstances. The FTC says that it should not be held to that demanding standard.
6 Routine features of doing business among corporate affiliates—such as sharing office
7 space and having employees with overlapping job responsibilities—are typically
8 insufficient to hold all affiliates jointly and severally liable. The FTC, however, says
9 that those facts suffice here. And although common enterprise liability is typically
10 limited to circumstances in which individuals move funds and assets back and forth
11 between shell entities to avoid liability, the FTC says that the doctrine can apply to the
12 defendants in this case, each of which is engaged in legitimate (and separate) business
13 pursuits.

14 The FTC's arguments lack merit. In actions brought under Section 5 of the FTC
15 Act, no less than other areas of the law, courts respect corporate distinctions except in
16 the "highly unusual circumstance[]" in which a defendant is trying to use the corporate
17 form to escape liability. *P.F. Collier & Son Corp. v. FTC*, 427 F.2d 261, 266 (6th Cir.
18 1970). That is not what is going on here. Wyndham Worldwide Corp. ("WWC"),
19 Wyndham Hotel Group, LLC ("WHG"), Wyndham Hotel Management, Inc. ("WHM"),
20 and Wyndham Hotels and Resorts, LLC ("WHR") are each separate corporate entities
21 with their own legitimate businesses. They are not the types of companies that are
22 typically targeted by the FTC's "common enterprise" theory. And although each of the
23 defendants is related to one another, those ties are hardly unusual in modern day
24 corporate America. That is precisely why courts routinely refuse to disregard corporate
25 distinctions on the basis of such allegations. In other words, this is not a case in which
26 common-enterprise liability is recognized or warranted. WWC, WHG, and WHM
27 should be dismissed.

1
2 **I. THE FTC’S COMMON ENTERPRISE ALLEGATIONS FAIL AS A
MATTER OF LAW**

3 As WWC, WHG, and WHM explained in their motion to dismiss, the Amended
4 Complaint nowhere sets forth the rigorous factual prerequisites that would justify
5 setting aside corporate distinctions and treating all of the defendants as a common
6 enterprise. Mot. to Dismiss by Defs. WWC, WHG, & WHM (“WWC Mot. to
7 Dismiss”) at 5-8. The Amended Complaint devotes only one paragraph to explaining
8 why the defendants should be treated as a common enterprise, *see* Am. Compl. ¶ 11,
9 and that paragraph is bereft of any developed factual allegations showing why the Court
10 should ignore corporate formalities. Unable to strengthen those thin allegations, the
11 FTC attempts first to lower the high legal hurdle to establishing common-enterprise
12 liability, and then to morph those few facts that it has alleged from routine corporate
13 practices into indicia of wrongdoing. This Court should reject those arguments.

14 To begin, the legal standard the FTC would have this Court apply is far too
15 lenient. *See* FTC Opp. at 3, 6 (applying a simple balancing test in which “[n]o one
16 factor is controlling”). “The general rule is that, absent **highly unusual circumstances**,
17 the corporate entity will not be disregarded.” *P.F. Collier & Son*, 427 F.2d at 266
18 (emphasis added). And as the FTC’s own cases acknowledge, that general rule applies
19 as much to actions brought under Section 5 of the FTC Act as it does in other areas of
20 the law. *Id.*; *see also United States v. ACB Sales & Serv., Inc.*, 590 F. Supp. 561, 574
21 (D. Ariz. 1984) (applying the “common law” rule in a Section 5 case that “the
22 separation between corporate entities will not be disregarded absent special
23 circumstances showing that the corporations should be deemed a single economic
24 enterprise.”).

25 Trying to dilute that demanding standard, the FTC argues that “strict adherence”
26 to the general rule is not required where there is evidence that a defendant is trying to
27 manipulate the corporate form to avoid Section 5 liability. *See* FTC Opp. at 6. The
28 Amended Complaint, however, nowhere alleges that the defendants are attempting to

1 shift assets or funds between corporate entities in an attempt to avoid liability. Instead,
2 the FTC surmises that “if the Court were to enter an order against only [WHR],
3 Wyndham would be able to transfer responsibility for information security to another
4 entity ... and, as a result, avoid prospective enforcement actions.” *Id.* at 6. But that
5 makes no sense. Even under the FTC’s interpretation of Section 5, legal obligations
6 attach to the entity that collects or uses consumer information, not to the entity that
7 provides data-security services. *See* FTC, Protecting Consumer Privacy in an Era of
8 Rapid Change, at 22 (Mar. 2012), available at
9 <http://www.ftc.gov/os/2012/03/120326privacyreport.pdf> (acknowledging that the
10 Commission’s “privacy framework” applies only to “commercial entities that collect or
11 use consumer data that can be reasonably linked to a specific consumer, computer, or
12 other device”). Regardless of what entity in the corporate family provides data-security
13 services, WHR itself will bear ultimate legal responsibility under the FTC’s theory for
14 the consumer information that it collects and stores on its own computer network, just
15 as it would if it had outsourced its data-security efforts to an independent third party.

16 Even setting aside the FTC’s legal errors, the Commission fails to allege many of
17 the key facts typically required to establish common-enterprise liability. As defendants
18 explained in their motion to dismiss, and as the FTC does not dispute, the Amended
19 Complaint does not allege that the defendants commingle corporate funds or assets,
20 lack their own substantive businesses, fail to maintain separate books and records, or
21 disregard corporate formalities when dealing with third parties. *See* WWC Mot. to
22 Dismiss at 6-7; *see also* *FTC v. Grant Connect, LLC*, 827 F. Supp. 2d 1199, 1216 (D.
23 Nev. 2011) (asking whether defendants “commingl[e] corporate funds ... fail[] to
24 maintain separation of companies,” or engage in “unified advertising”); *FTC v. Data*
25 *Med. Capital, Inc.*, 2010 WL 1049977, at *23 (C.D. Cal. Jan. 15, 2010) (asking whether
26 corporate entities “have their own substantive businesses” or “commingl[e] ...
27 corporate assets”). In other words, there is nothing in the Amended Complaint to
28 suggest that “no real distinction exists between the corporate defendants,” *Grant*

1 *Connect*, 827 F. Supp. 2d at 1216, and that is what is typically required to prove
2 common-enterprise liability.

3 At their core, the FTC’s common-enterprise allegations reduce to three facts: (i)
4 the defendants share office space; (ii) some employees have overlapping responsibilities
5 with several entities; and (iii) WWC and WHG “have performed various business
6 functions on behalf of [WHR] ... including legal assistance, human resources, finance,
7 and information technology and security.” Am. Compl. ¶ 9; *see also* FTC Opp. at 4-6.¹
8 Those facts merely reflect the hallmarks of modern corporate structure, in which
9 affiliated companies maintain their legal separateness, but also synergize by sharing
10 certain functions. *See United States v. Universal Health Servs., Inc.*, 2010 WL
11 4323082, at *4 (W.D. Va. Oct. 31, 2010) (explaining that the type of overlap alleged by
12 the FTC is “hardly unusual in corporate structure”). Courts thus “routinely refuse” to
13 disregard corporate distinctions merely because corporate affiliates share employees or
14 because parent companies perform services for their subsidiaries. *See, e.g., Spagnola v.*
15 *Chubb Corp.*, 264 F.R.D. 76, 87 (S.D.N.Y. 2010) (refusing to disregard corporate
16 distinctions “based on allegations limited to the existence of shared office space or
17 overlapping management, allegations that one company is the wholly-owned subsidiary
18 of another, or that companies are to be ‘considered as a whole.’”); *In re BH S & B*
19 *Holdings, LLC*, 420 B.R. 112, 138 (Bankr. S.D.N.Y. 2009) (noting that it is “well-
20 established” that corporate affiliates “may share officers, directors, and employees ...
21 without requiring the court to infer that the subsidiary is a mere instrumentality for the
22 parent”); *Seiko Epson Corp. v. Print-Rite Holdings, Ltd.*, 2002 WL 32513403, at *23
23 (D. Oregon Apr. 30, 2002) (refusing to disregard corporate distinctions “even though
24 Management performs some functions on behalf of [both entities] and some overlap of
25 personnel and resources exists between these companies”); *see also Kramer Motors,*

26
27 ¹ The FTC also argues that defendants conduct business “through a maze of
28 interrelated companies.” FTC Opp. at 4. That argument has no independent
substantive content, but merely restates under a different heading the facts and
circumstances that the FTC believes justify common-enterprise treatment in this case.

1 *Inc. v. British Leyland, Inc.*, 628 F.2d 1175, 1177 (9th Cir. 1980) (refusing to disregard
2 corporate distinctions where entities shared officers and directors and parent was
3 responsible for certain operations of subsidiary).

4 Defendants explained in their motion to dismiss how finding a common
5 enterprise on these facts alone would drastically expand the scope of Section 5 and
6 subject all manner of corporations to derivative liability for the acts of any other
7 member of the corporate family. *See* WWC Mot. to Dismiss at 7-8. Tellingly, the FTC
8 offers no response at all to that point. And although the FTC cites a number of cases
9 that purportedly support its position, those cases only confirm that this case is far afield
10 from the circumstances in which common-enterprise liability is typically invoked. *See*,
11 *e.g.*, *FTC v. Network Servs. Depot, Inc.*, 617 F.3d 1127, 1143 (9th Cir. 2010) (common
12 enterprise where “companies pooled resources, staff, and funds; they were all owned
13 and managed by [an individual] and his wife; and they all participated to some extent in
14 a common venture to sell internet kiosks”); *FTC v. John Beck Amazing Profits, LLC*,
15 2012 WL 2044791, at *1 (C.D. Cal. Apr. 20, 2012) (common enterprise where
16 individual defendants were “sole members” of partnership that “owned and controlled
17 the corporate defendants in this lawsuit”); *Grant Connect*, 827 F. Supp. 2d at 1216-17
18 (common enterprise where wrongful conduct was “run by the same individuals using
19 different company names,” where defendants “changed entity names and swapped and
20 shared personnel ... blurred the line of corporate separateness ... and coordinated action
21 across campaigns and made their profits interdependent.”).

22 **II. THE AMENDED COMPLAINT FAILS TO ADEQUATELY ALLEGE** 23 **DIRECT LIABILITY AGAINST WWC, WHG, OR WHM**

24 The FTC’s Amended Complaint does not allege, when read fairly and naturally,
25 that WWC, WHG, or WHM *themselves* engaged in any “deceptive” or “unfair”
26 conduct. *See* WWC Mot. to Dismiss 4-5. To the contrary, the great majority of the
27 FTC’s deception and unfairness allegations focus solely on the statements and conduct
28 of WHR and the independently owned Wyndham-branded hotels. *Id.* at 4. And even

1 those few paragraphs that do allege conduct by all “defendants,” are too conclusory and
2 undeveloped to comply with basic federal-pleading requirements. *Id.* at 4-5.
3 Nonetheless, seizing on those few paragraphs that it can identify, the FTC maintains
4 that the Amended Complaint “alleges direct liability as to each of the Wyndham
5 entities.” FTC Opp. at 1; *see also id.* at 2 (“The Complaint alleges that [WWC, WHG,
6 and WHR, and WHM] are directly liable for the unfair and deceptive acts and practices
7 at issue.”). That is simply wishful thinking.²

8 **A. The Amended Complaint Does Not Allege Deception By WWC, WHG,
9 or WHM**

10 Contrary to the FTC’s assertions, the Amended Complaint does not allege that
11 “all four Wyndham entities have made deceptive representations.” *Id.* at 7. The *only*
12 allegedly deceptive statements identified in the Amended Complaint are those included
13 in an online privacy policy that was “disseminated on [WHR]’s website.” Am. Compl.
14 ¶ 21; *id.* ¶ 22 (“There is a link to this privacy policy on each page of the [WHR]
15 website.”). The Amended Complaint alleges no other purportedly deceptive statements
16 made by any of the other defendants in this case. Instead, through various means, the
17 FTC seeks to attribute the privacy policy on WHR’s website to WWC, WHG, and
18 WHM. None of those arguments is convincing.

19 *First*, the FTC argues that WWC is directly liable for deception because it “was
20 responsible for the data security of the [WHR] network during the third breach.” FTC
21 Opp. at 7. But whether WWC had responsibility for data-security at WHR for a period
22 of time does nothing at all to establish that WWC made the allegedly deceptive
23 statements included in the WHR privacy policy. Indeed, WWC is not mentioned at all
24 in the privacy policy, other than to *dissociate* WWC from the other corporate entities

25 ² As an initial matter, defendants reiterate that even if the Amended Complaint could
26 be construed to allege direct liability against WWC, WHG, and WHM, any such
27 claims would fail as a matter of law for the reasons stated in the motion to dismiss
28 filed by defendant WHR. *See* WWC Mot. to Dismiss at 5 n.1. Thus, to the extent the
Court reads some or all of the Amended Complaint as adequately alleging direct
liability against WWC, WHG, and WHM, those defendants join in and incorporate by
reference all of the arguments contained in WHR’s motion to dismiss and WHR’s
reply brief in support of its motion to dismiss.

1 that are indentified. *See* WHR Mot. to Dismiss, Ex. 1, Allen Decl., Ex. A. That is
2 hardly a basis for alleging deception.

3 *Second*, even though the privacy policy contains no reference *at all* to WHM, the
4 FTC argues that the statements in the policy nonetheless can be attributed to WHM
5 through a chain of causation: WHM manages certain hotels on behalf of independent
6 hotel owners, and those hotel owners “have websites that direct consumers interested in
7 reservations to [WHR’s] website, where the privacy policy is hosted.” FTC Opp. at 7-
8 8. It is inconceivable that such a tenuous line of reasoning could result in direct liability
9 for deception. First of all, it is doubtful that the mere act of directing someone to
10 another website could result in liability for any representations made on that website.
11 But even assuming that it could, the Amended Complaint does not allege that WHM
12 actually created, operated, or maintained the websites that allegedly referred consumers
13 to the WHR privacy policy. Indeed, the Amended Complaint does not even allege that
14 the hotels with such websites were managed by WHM at all. These omissions are fatal
15 to the FTC’s attempts to hold WHM directly liable for deception.

16 *Third*, the FTC argues that WHG is liable for deception because the privacy
17 policy “is identified as being the privacy policy of [WHG].” *Id.* at 7. But simply
18 alleging that WHG made statements about data security in the privacy policy is not
19 sufficient to allege a plausible claim for deception. Instead, the FTC must also allege
20 sufficient facts showing *why* WHG’s statements about its own data-security practices
21 were deceptive. It has not done that. The Amended Complaint contains no developed
22 factual allegations explaining how WHG’s data-security practices were not
23 “commercially reasonable” or compliant with “industry standard practices.” Am.
24 Compl. ¶ 21 (quoting privacy policy). The FTC has thus failed adequately to allege
25 deceptive statements by WHG.

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DATED this 23rd day of October, 2012.

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CERTIFICATE OF SERVICE

I hereby certify that on October 23, 2012, I electronically transmitted the attached document to the Clerk’s Office using the CM/ECF System for filing and transmittal of a Notice of Electronic Filing to all CM/ECF registrants.

s/Kelly Dourlein